



## Strategic Plan Version 2019

FOCUS AREAS	GOALS	STRATEGIES
School Community	Goal 1: Attract, support and retain growth-minded, high quality faculty and staff	<ol> <li>Maintain a comprehensive and competitive employee benefits package to include employer sponsored health, life, disability and retirement</li> <li>Create an environment which encourages staff excellence by providing a competitive compensation package consistent with market benchmarks</li> <li>Intentional on-boarding and acculturation of new employees</li> <li>Provide career development opportunities including on-the-job training, continuing education classes, and certification support</li> <li>Recognize and honor employee milestones, anniversaries and accomplishments</li> <li>Place a high value on professional development and advancement opportunities for all staff within the organization</li> <li>Build a culture which supports and nurtures the employee's overall well-being and quality of life</li> </ol>
	Goal 2: Increase the ability of faculty and staff to meet the increasing social-emotional challenges of students	<ul> <li>2.1 Strengthen professional skills of faculty to support students and families by providing regular access to a social work professional</li> <li>2.2 Host annual professional development opportunities for faculty and staff on the topic of social/emotional well-being</li> </ul>
	Goal 3: Continue to provide a safe and secure environment for all students, staff and visitors	<ul> <li>3.1 Conduct an annual review of the crisis communication plan</li> <li>3.2 Review building and grounds plan annually to promote safety on campus</li> <li>3.3 Conduct annual staff training on crisis communication</li> </ul>
Communications & Advancement	Goal 4: Increase community visibility and understanding of the Montessori approach to education and The Children's House as an asset to the Grand Traverse area	<ul> <li>4.1 Ensure ongoing branding strategy and messaging that reflects the unique vision, mission and values of The Children's House</li> <li>4.2 Fine-tune and amplify The Children's House identity to meaningfully connect with all stakeholders</li> </ul>
	Goal 5: Enhance parent-school partnership	<ul> <li>5.1 Formalize the Children's House Parent Association (CHiPA) group by creating a purpose statement, officers, and a parent partnership agreement</li> <li>5.2 Review and design new parent education opportunities and offerings to reach a broader group of parents</li> </ul>
Sustainability	Goal 6: Continue to strengthen the business model to serve the long-term sustainability of our vision, mission, and values.	<ul> <li>6.1 Determine the optimal level of tuition discounting to balance socioeconomic diversity with prudent financial management</li> <li>6.2 Develop a plan to communicate, grow, and administer the endowment for tuition assistance</li> <li>6.3 Develop and implement a strategy to increase the long-term reserve fund for capital expenditures</li> <li>6.4 Evaluate TCH philanthropy and outline a plan to strengthen overall community participation</li> </ul>